MAPPING RESOURCE PARTNERS
For accountability, allocation of responsibilities and resource mobilisation

WHAT?

The Stakeholder Analysis enables the mapping relevant stakeholders and their activities. Some stakeholders can be considered a current resource partner, other potential resource partners. These resources include human resources (e.g. technical assistance, in-kind labor from community groups, etc.), finance, and land. If the city government is actively involved in slum upgrading it may involve a variety of partners, such as community groups, donors, international agencies, national and local NGOs, universities, etc. It may also involve a broad range of government ministries and departments from the local and national levels.

WHY?

A ‘current resource partner’ is anyone that currently partners with the city government in slum upgrading and provides some type/s of resource/s. Mapping current resource partners is a useful exercise, visually organizing current resource partners by slum upgrading thematic intervention area. **This can be the first step in assessing the strengths and weaknesses of current arrangements** at the city level by first locating which current resource partner is currently contributing what.

A ‘potential resource partner’ is any stakeholder that could potentially partner with the city government in slum upgrading and provides some type/s of resource/s but that is currently not partnered with the city government. The potential resource partner is an organization, group or firm that is currently involved in one of thematic intervention areas of slum upgrading but is currently not in any partnership with the central government. **Identifying potential resource partners is important for expanding the resource partner base.** It is particularly important for city governments pursuing a more partnership focused slum upgrading strategy.

HOW?

The resource partner map is a simple diagram organized as a series of concentric circles. Each level indicates their degree of participation, with those closest to the center of the circle having the most involvement.

Because slum upgrading is a multi-dimensional intervention it may be useful to map current resource partners by thematic intervention area as slum upgrading is currently devised, since different interventions requires different actors with different resources. An example of a Current or potential Resource Partner Map divided by thematic intervention area is illustrated in Figure 1. An additional distinction could be made by mapping partners concerning those that provide funding and in-kind contributions per thematic area.
Figure 1: Example: Current resource partners for basic services

- **Urban Poor Community Groups**
- **Government**
- **International Agencies/Donor**
- **Civil Society Organizations**

- Ministry of Lands
- City Council
- Local Service Providing NGOs
- UN Habitat
- Urban Poor Groups